

IKON 15 - Instruments installation Introduction to all the sessions

Antonio Bianchi
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NSS Project Division

www.europeanspallationsource.se

12th September 2018

Installation day – main topics



Process

Relevant TG 4 documents, roles and responsibilities, Installation Readiness Review, FATs, Installation Packages, Installation Binder, work order...

Planning with Ms Project

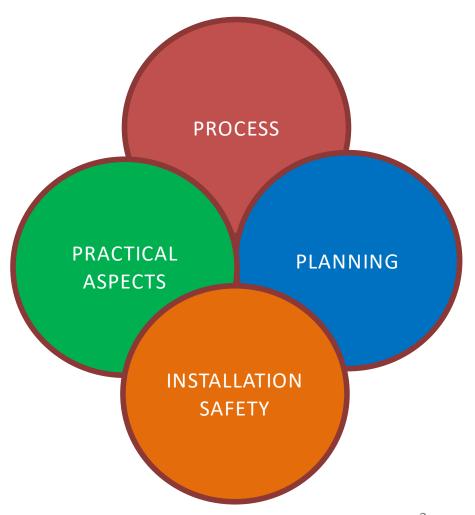
Improvements about integrated installation and resource plan with MS project

Installation safety

Risk assessment and method statement, roles/responsibilities in a practical example.

Practical aspects

Installation of neutron guides, instruments installation at ISIS, amount of "FTEs" required to carry out the Phase 4



Process, planning, safety, practical aspects



1	9.00 – 9.45	Process	The Tollgate 4 (IRR) in the instrument construction project	Antonio Bianchi (NSS)
2	9.45 – 10.30	Planning	NSS integrated installation and resource plan with Ms Project;	Antonio Bianchi (NSS)
3	13.30 – 14.15	Installation safety	Installation safety (RAMS)	Helen Boyer (EH&S) and Helena
				Ramsing (NSS)
4	14.15 – 15.30	Practical aspects	Challenges to face in the installation of the instruments neutron guides;	lain Sutton (NSS)
5	16.00- 16.30	Practical aspects	Practical aspects in the instruments installation at ISIS	John Crawford (ISIS)
6	16.30-17.00	Practical aspects	Resources prediction required to carry out the instruments installation and cold commissioning phase (Phase 4)	Antonio Bianchi (NSS)



The Tollgate 4 in the instrument construction project

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Tollgate 4 – main reference documents (1/2)



- Technical Annex;
- **ESS-0051706** Process for Neutron Instrument Design and Construction;
- ESS-0194761 NSS Guideline for Instrument Construction Projects - Tollgate 4 Review and Decision;
- ESS-0099061 Neutron Instrument Design and Construction - Phase 4 Technical Data Package Specification

Tollgate 4 – main reference documents (2/2)



 ESS 0115727 - Information requirements on instrument projects for integration and verification activities.



Install. Readiness Review, Binders, Installation Packages

• **ESS-0115143** - NSS Instrument Project Schedule Guideline



Installation Plan

Documents already mentioned in the TG3 preparation, to provide an outlook about the installation process

Purpose IRR



The purpose with **Installation Readiness Review** is to make necessary preparations have been performed and the supporting documentation are in place for the upcoming installation package.

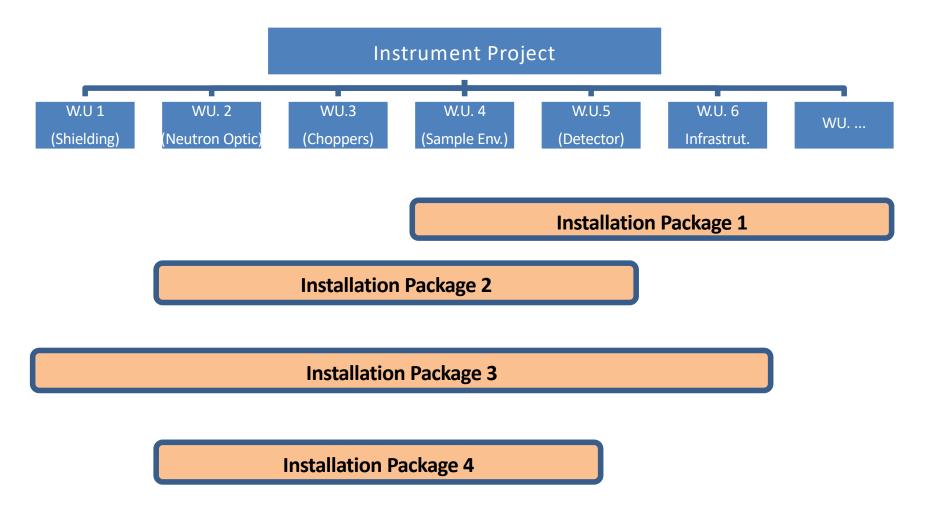
An **Installation Package** is manageable discreet piece of the complete installation (size of package depending on many factors).

Each installation package shall require NSS approval before the installation can take place.



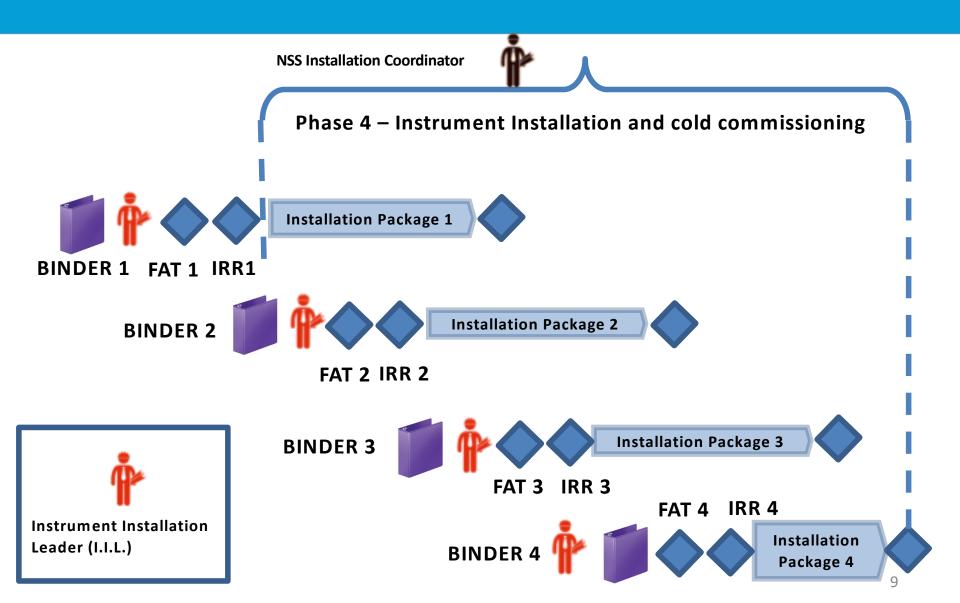
Work Units vs. Installation Packages (I.P.)





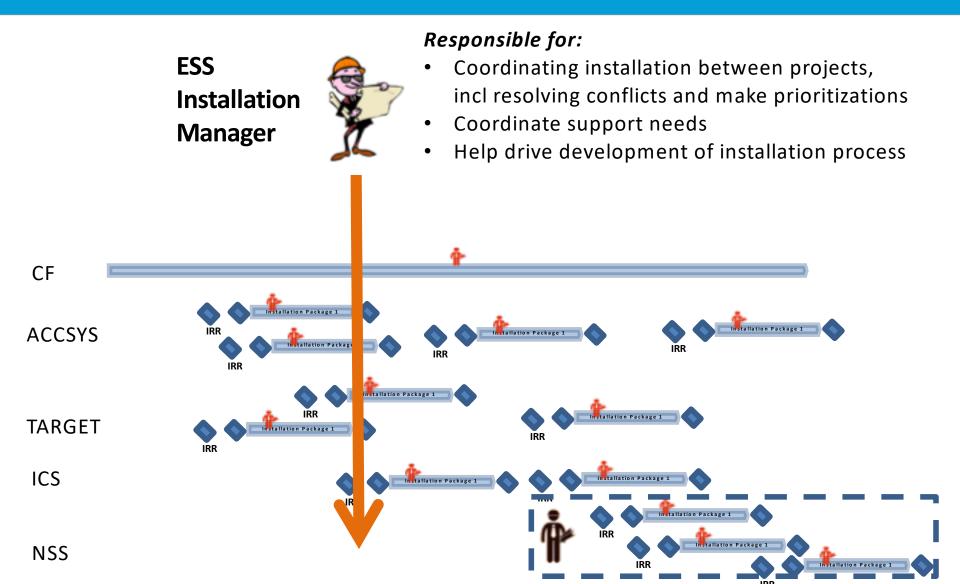
Process: Binders and Installation Packages





Process – ESS Installation Manager









ESS Installation Manager

Overall Site Coordinator

NSS Installation Coordinator

Coordinates NSS installation works

Instrument Installation Leader (Lead Engineer/Lead Scientist)

- This person is appointed by the Instrument Team to lead/manage the on-site instrument installation works
- Responsible/owner of Installation binder.

In-Kind / Contractor

- Responsible for the installation work.
- Responsible for the contents of the installation preparation documents to include into the installation binder.

Roles and responsibilities (2/2)





NSS Installation Coordinator

Responsible for

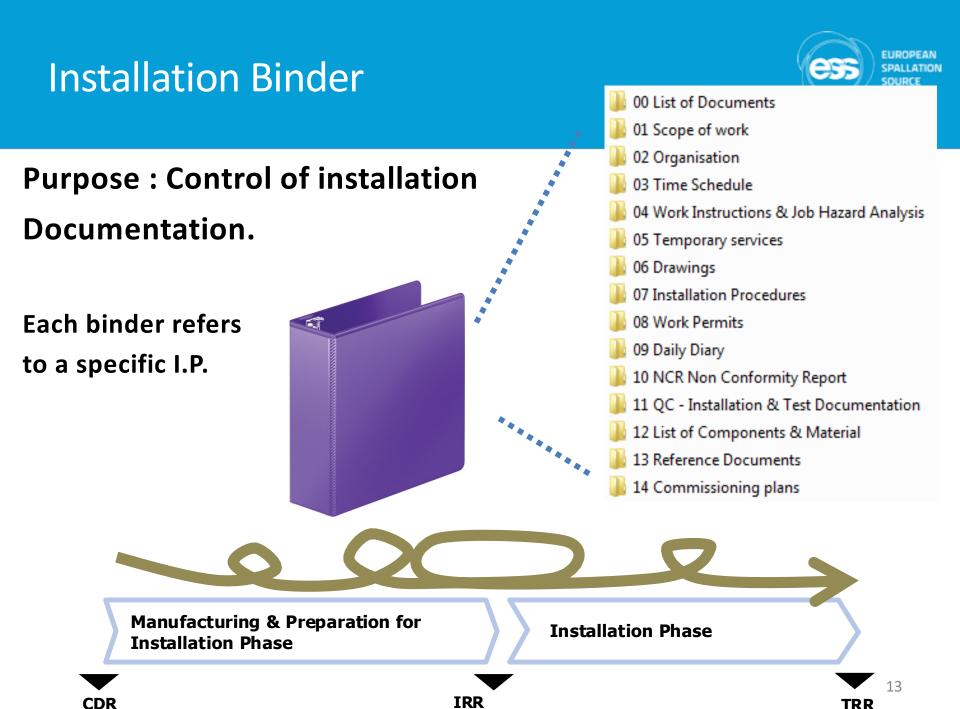
- An IRR is conducted and passed before installation starts for a package;
- Schedule and coordinate Installation packages within project;
- Installation Packages follow rules and regulations, including heath and safety regulations
- Coordinate support needs for installation packages;
- Resolve conflicts, including prioritize, between different installation packages within project
- Make sure there's a sign-off for the installation package (before it's regarded complete).



Instrument Installation Leader

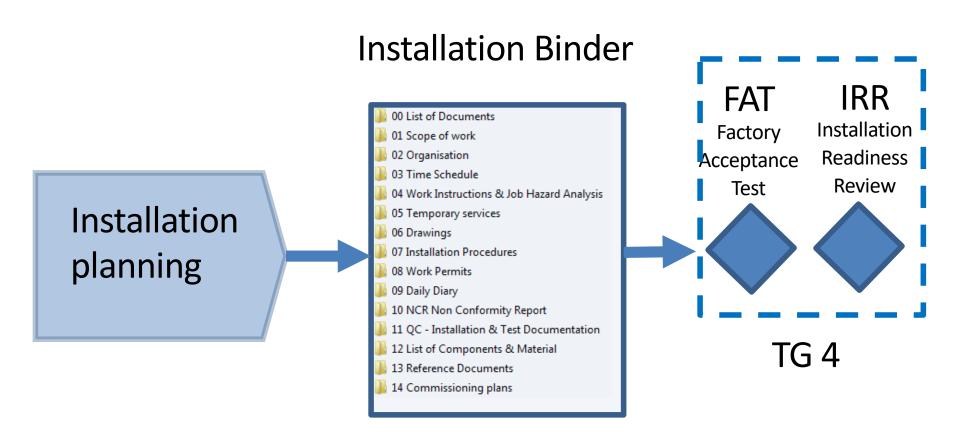
Responsible for

- The installation binder is ready for IRR
- The actual installation on site for that package
- The installation follow rules and regulations
- Safety and Health during installation



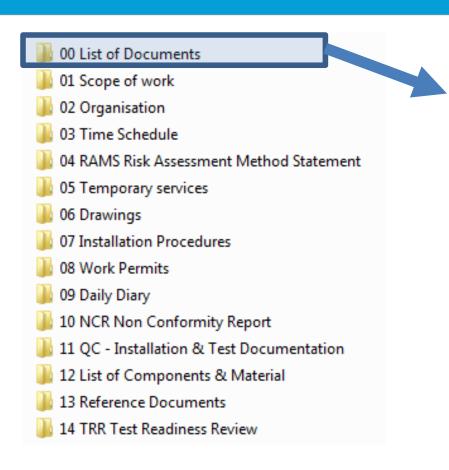
Installation Readiness Review & Installation Binder





- Necessary Documentation before installation starts
- Collected in one placed and maintained during the installation





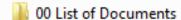
00. List of Documents

- Issuer: Installation Lead Engineer/Scientist
- Reviewer: TG 4 Commitee
- Release: TG 4 Commitee
- Table of content including document revision

Installation Reference Documents	•				
☐ ESS-0085649	•	•	2	*	Work and Safety Coordination Plan (WSCP)
ESS-0147100	•		1	¥	Safety Training Matrix for Installation Activities on Site
B ESS-0147094	•		1	~	Responsibility of Electrical Safety - Permanent ESS Electrical System
ESS-0150853	•		1	*	Nödanslag
☐ ESS-0147103	•		2	*	General Information
B ESS-0147093	•		1	*	Fire Safety Plan
B ESS-0147101	•		1	*	ESS Site Logistics
☐ ESS-0012721	•	4	1	4	ESS Rules for Electrical Safety
☐ ESS-0147089	•		1	*	ESS Guidelines for Accessing and Performing Work on Site
B ESS-0147099	•		2	~	Emergency Notice
ESS-0150450	•	4	1	*	Emergency Contingency Plan
ESS-0147096	•		1	~	Electrical Safety Plan - Temporary Electrical Installations
□ ESS-0129610	•		1	~	BE01BS-CSHSPDAGeneral conduct and safety rules-2.pdf
ESS-0020522	•	4	3		BE01AA-CSHSPDAHealth and safety plan.pdf
ESS-0020522	•	4	2	v 0	BE01AA-CSHSPDA15 GP01 Health and safety plan.docx

ESS 0115727 – paragraph 6 (Information requirements on instrument projects for integration and verification activities)





- 01 Scope of work
- 02 Organisation
- 03 Time Schedule
- 04 RAMS Risk Assessment Method Statement
- 05 Temporary services
- 06 Drawings
- 07 Installation Procedures
- 08 Work Permits
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- 12 List of Components & Material
- 13 Reference Documents
- 14 TRR Test Readiness Review

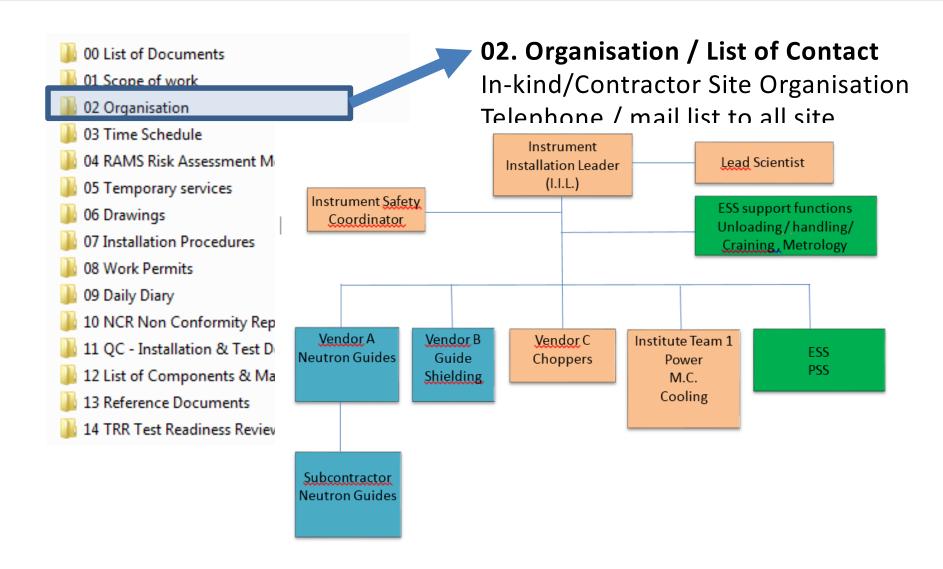
01. Scope of work

Description of work.

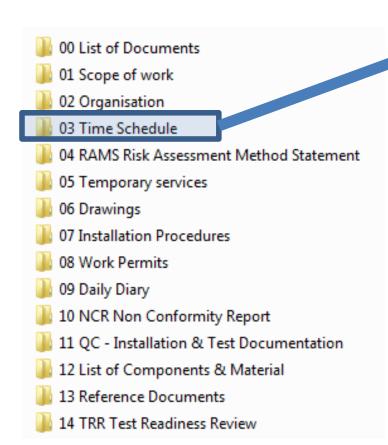
Interfaces.

Boundaries (baseplates, light shutter installaled, instrument power available.....)



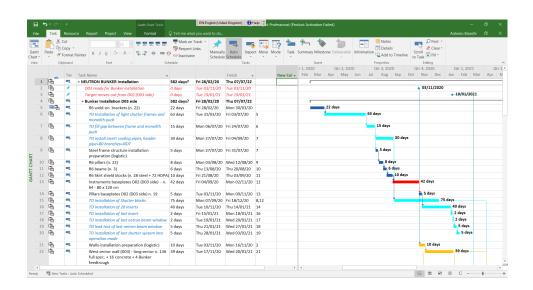








Installation plan will be specifically updated with reference to the specific Installation Package





ESS-0115143 - NSS Instrument Project Schedule Guideline



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04. Risk Assessment and Method Statement (RAMS)

- Installation sequence
- Transportation route interference check
- Job Hazard Analysis
- Equipment & resources
- Etc.

Template available (more details in the specific session)



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05. Temporary Services

- Scaffolding;
- Laydown Areas (Storage)
- Site logistics;
- Lifting;
- Temporary Power and fluids;
- ESS workshop support;











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06. DrawingsOnly installation drawings!

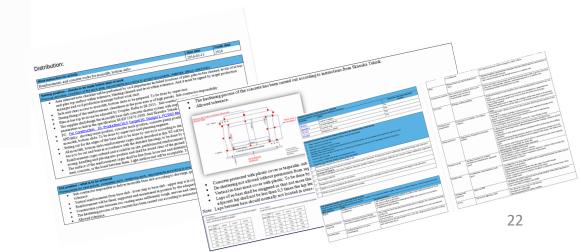
- Cave drawings;
- Neutron guides and shielding;
- Choppers;
- Detector;
- Cable layout;
- P&ID
- Etc.
- They will be linked to CHESS !!



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07. Installation Procedurers

- Welding Procedure Specifications;
- Electrical procedures;
- Anchor bolt installation procedures;
- Etc.





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08. Work Permits

- Certificates
 - Hot work
 - Fork lift
 - Electrical
 - Etc.
- Permits
 - Hot work
 - Electrical work
 - Ladder
 - Etc.

											natrings provided by TRI Sharolus on the framing provided by solvened companies.		
Training Purpose		Site origination training at gate	Sale lifting (singing/ risems)	Hot work training	Full protection and recover training (with harness)		Electrical Safety Snaining, (How to apply (SA: 34 on site)	NATWF (Salasser Offi, Sleyth), Boom 180)	First Aid course including Electrical Injuries	Forkith truck training	Crane operator training for specific crane	Training and medical examination	
Estimated cost (SES)/serson			2000	3200	2200	6000		2900	2000/gr.	3600	3000	A000	
Access to site													
Work on site (general)									2.5				
Access to site with vehicle/fransport		×											
Performing hot work													
Performing lifting and soupling work	*		×										
Work on site (Accessing emergised areas, performing electrical work)	ж								200				
Accessing energised areas, performing electrical works	×					N	H		×				
Working on MEWP	X							×					
Operating forkith	×												
Operating cranes													
Working with openy or other altergenic chemical													
VALIDITY of courses (duration)			(Swedish certificate)	3 pears (Nordis contificate)	(Searclish certificate)	3 years	Byears	h years (seo seere certificate)	3 years	Swedish EVN or TVA	Swedish SYN or TNA validation	Swedish certificate Synars	



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09. Daily diary

When the installation is on-going.....

Daily diary will track the on-going work from the kick-off meeting up to the end of the I.P.

This section will became relevant when the installation take place.



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10. NCR Non Conformity Report

- Non conformity reports;
- Follow up list;

When the installation is on-going......

The section will store the nonconformities. NSS Technology Groups and ESS Quality Division will be involved in this section. During the planning phase the section is not relevant.



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11. QC - Installation & Test documentation

- Factory Acceptance Test and CE declaration of conformities for the applicable components/systems will be collected into this section.
- The section will include further relevant documentations about all the planned test/quality control to be execute in the I.P. from the instrument team.
 - Inspection plans
 - Mechanical installations
 - Electrical installations
 - Pressure Test Programs
 - Protocols
 - Welding protocol
 - X-ray Protocol
 - Pressure test report
 - Anchor installation protocol
 - Visual inspection protocol
 - Marking Identification
 - FAT and CE



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12. List of components & material

- List of Materials;
- Valve list;
- Cable list;
- Etc.



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13. Reference Documents

- Sketches;
 - Manuals;
- Data sheets;

Supporting/reference documents, needed during installation



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14. Cold Commissioning Plans

This section is relevant to describe the planned cold commissioning plans able to demonstrate the components/systems will be able to transit in the Phase 5 (hot commissioning).

- Functional tests;
- System tests;
- Integrated system tests;

IRR Timing



Typically **about 2 months** before the installation starts

- Too early, preparations and documentation not in place
- Too late, potential issues can not be addressed in time

3	===	-5	W1 - NMX	0 days	Thu 01/09/22	TG4		♦ 01/09/2022	
4		-5	W2 - Beer	0 days	Mon 01/07/19	TG4	01/07/2019		
5	==	<u>_</u>	W3 - C Spec	0 days	Mon 02/09/19	TG4	♦ 02/09/2019	IRRs about E01 and	
6	==	-5	W4 - Bifrost	0 days	Thu 01/08/19	TG4	♦ 01/08/2019	E02.1 installation	
7	===	-5	W5 - Miracles	0 days	Sat 01/07/23	TG4			o1/07/2023
8	===	- 5	W6 - Magic	0 days	Fri 01/11/19	TG4	♦ 01/11/2019		
9	===	<u>_</u>	W7 - T-Rex	0 days	Thu 01/09/22	TG4		♦ 01/09/2022	
10	=	- 5	W8 - Heimdal	0 days	Thu 01/09/22	TG4		♦ 01/09/2022	
11	=	- 5	N5 - Freia	0 days	Sat 01/07/23	TG4			• 01/07/2023
12	===	- 5	N7 - Loki	0 days	Tue 01/12/20	TG4	♦ 0	1/12/2020	
13	===	<u>_</u>	S2 - Odin	0 days	Thu 01/04/21	TG4		♦ 01/04/2021	
14	==	<u>_</u> 5	S3 - Dream	0 days	Thu 01/04/21	TG4		♦ 01/04/2021	
15	==	- 5	E2 - Estia	0 days	Mon 01/02/21	TG4		01/02/2021	
16	=	<u>_</u> 5	E3 - Skadi	0 days	Thu 01/09/22	TG4		♦ 01/09/2022	
17	=	<u>_</u>	E7 - Vespa	0 days	Mon 03/07/23	TG4			→ 03/07/2023

Who participates at an IRR?



Typical **candidates** to participate:

- Installation Coordinator;
- Instrument Installation Leader (Lead Engineer);
- Instrument Lead Scientist;
- Instruments Commercial Partners/Suppliers;
- Technology groups representatives;
- ESS Metrology group;
- ICS/DMCS representatives;
- ES&H representative;

TG4 Committee



Mandatory members:

- NSS Project Leader;
- NSS Installation Coordinator and NSS Management team (including NSS safety);
- NSS technology groups (NOSG, Chopper group, Motion Control, Detectors), according to the specific components to install;
- DMSC Division Responsible/Representative;
- ICS/PSS Division Responsible/Representative;

Optional members according to the specific I.P. might be also:

- ESS Installation Manager;
- EH&S Division Responsible/Representative;
- ESS Quality Division Representative;
- ESS metrology group;

Outcomes of an IRR



Examples of outcomes:

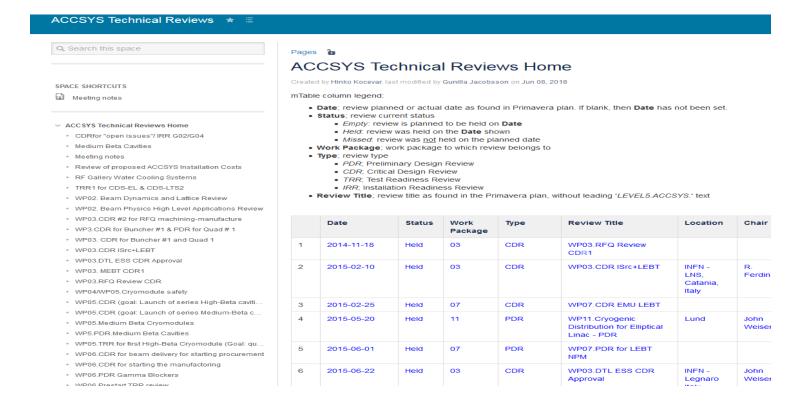
- 1. Good shape Proceed
- 2. Minor things to fix before start Keep start date
- 3. Only part of the Package is approved—Split package
- 4. IRR has to be rescheduled,

The IRR outcome will be documented with a checklist with comments saved (linked/attached to IRR web page)

Upcoming IRRs



- Upcoming IRRs (coming 3 months) visible
 - Web page where upcoming IRRs are visible
 - Link to reference documentation (ie to the Installation binder)



Work Orders



Purpose with Work Orders: Operational control of work at site

Preliminary Approved& Ongoing Closed



Registering the work

Installation Coordinator + Others



Starting the work

Installation Coordinator after coordinating with Area coordinator Based on coordination



Approving the work

Installation Coordinator (ONLY)
Based on coordination & maturity
(documentation status, availability
of material etc)



Closing the work

Installation Coordinator after coordinating with NSS Division

The Installation Guide







About Installation

What we talk about when we talk about ESS Installation. And why it matters.

Read more



How we work

For each step of the Installation workflow, we tell you everything you need to know and do to help us facilitate your work, in a safe and sustainable way.

Find out more



ESS Services

Browse the portfolio to request engineering, logistics or other services that we have place to support your work.

Browse



NSS integrated installation plan with Ms Project

Antonio Bianchi
NSS Installation Coordinator
NSS Project Division

www.europeanspallationsource.se

12th September 2018

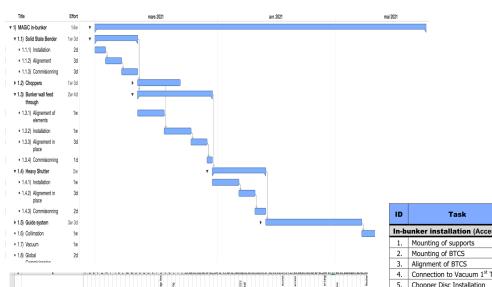
NSS integrated installation plan

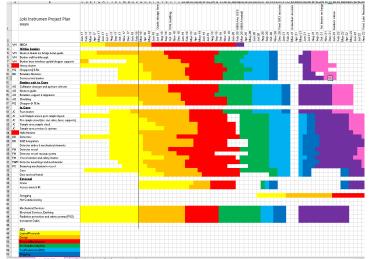


- The document *ESS 0115143 (NSS Project schedule guideline)* defines a common strategy to develop the Project Schedule by each Instrument team. The DRAFT plan is already required in the documentation included in the TG 3 process.
- Draft Installation plans have been provided from the first 8 instruments in order to evaluate the compatibility with the current NSS Master Schedule (approved re-baseline schedule);
- In the current stage most of the instruments plans are still very general and they are not resources loaded;

Instruments project schedule – previous work









They're going to fail

1.	Mounting of supports			-						
2.	Mounting of BTCS	31/5-25/6/21	20	Forklift, Crane						
3.	Alignment of BTCS	28/6-09/7/21	10	Metrology						
4.	Connection to Vacuum 1st Test	19/7-21/7-21	2	Vacuum						
5.	Chopper Disc Installation	21/7-27/7/21	5	Forklift Crane						
6.	Vacuum Test (all components)	29/7-02/8/21	3	Vacuum Group						
7.	Remote Handling Test	03/8-31/8/21	21	Forklift, Crane, Vacuum						
8.	Connectivity Test	01/9-07/9/21	5	Motion Control, Chopper, Vacuum, ES&H						
Ex-b	Ex-bunker installation (Access date 03. May 2021): 3 May – 07 Sept. 2021									
1.	Mounting of supports	03/5-14/5/21	10	Forklift, Crane						
2.	Mounting of BTCS	17/5-28/5/21	20	Forklift, Crane						
3.	Alignment of BTCS	12/7-16/7/21	5	Metrology						
4.	Connection to Vacuum 1st Test	19/7-21/7/21	3	Vacuum						

22/7-22/7/21 1

12 Systems checks (e.g. motion) 13 Expected Overrun

5. FOC 5 Disc Installation

6.	Vacuum Test (all compo	ne	nts)	23/7-27/7/21		3	Vacuum								П			
7.	Shielding Work	03/5-27/7/21	6	52	Forklifts, Crane (Metrology)													
8.	Control Hutch	28/7-17/8/21	1	15	Forklift, ICS													
9.	Connectivity Tests	18/8-07/9/21	1	15	Motion Control, Chopper, ICS, ES&H								_					
				Τ.										_				
		8	PSS Ins	tallation		T												
		9	Remote	access services umbilical														
		tion to ESS services/syste	ms	T								Г						
		access checks				Т												

	Jun	July		Aug	ust			_		ESS	core	reso	urce				Ins	talla	tion r	esou
31/05/21	04/21	05/21	02/08/21	09/08/21	16/08/21	23/08/21	Machine shop inc. technicians	Survey & alignment	Integration engineer	Crane inc. operator	Forklift inc. driver	Electrical Group	Vacuum group	Motion control group	Chopper group	Detector group (monitors)	Supervisors	Mechanical technicians	Electrical technicians	Pipe fitters
sa		s						L												
tiviti		tivit		H				L												
	on ac	on ac		H		-	H													
	llatic	llatic		Н		Н	H													
	insta	inst		Н		-		Н												
	nker	nker						H												
	of bu	of bu						Г												
	Out of bunker installation activities	Out of bunker installation activities																		
								Г												

EUROPEAN Integrated installation plan SPALLATION FROM IKON 14 Instrument 1 **Instrument 2 Project Schedule Project Schedule** Phase 4 Phase 4 Instrument 3 Instrument "n" Installation plan 2 **Installation Plan Installation Plan** Installation plan 1 **NSS feedback** No Alternative solutions to be disucssed Is the Installation plan compatible with the integrated installation plan? D Yes **NOTE** The Installation plan has Integrated installation plan to include the resource plan (Labour and

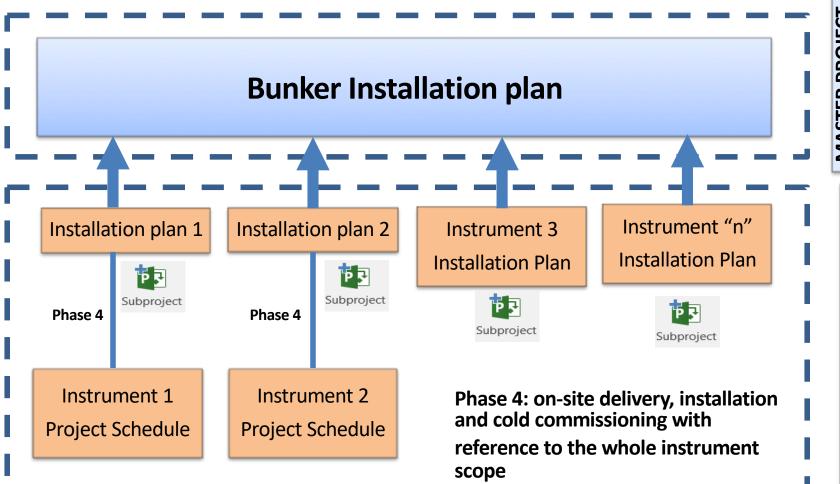
Equipment) for each task

NSS Integrated installation plan



MASTER PROJECT (BUNKER INST. PLAN)

SUBPROJECTS



Bunker installation tasks



- Light shutters and NBEX installations (Target Division);
- Instruments baseplates installation;
- Bunker wall inserts sequences (ESS or In Kind resources t.b.d.);
- Specific bunker walls progress;
- Utilities in the bunker;
- Bunker time-frame for in-bunker components (as already identified in the Master Schedule);

Integrated Calendar

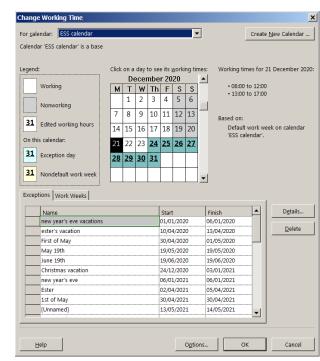


 First of all, the subprojects have to share the same Installation Calendar (ESS calendar)

The ESS calendar is already defined in the Bunker Installation plan and it can be imported into any instrument installation plan

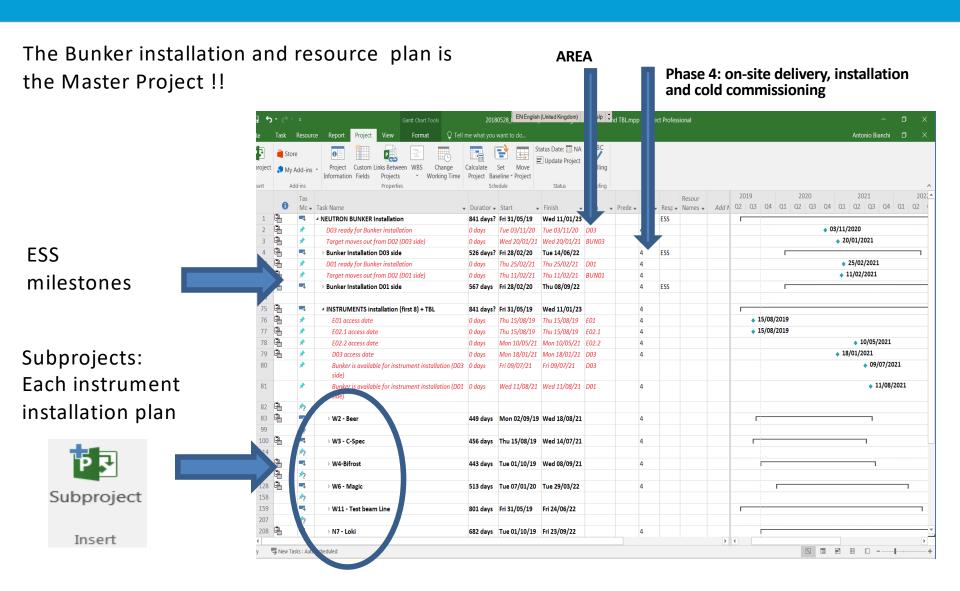


It is required for the ESS onsite tasks



Integrated bunker and inst. plan





Resource tasks



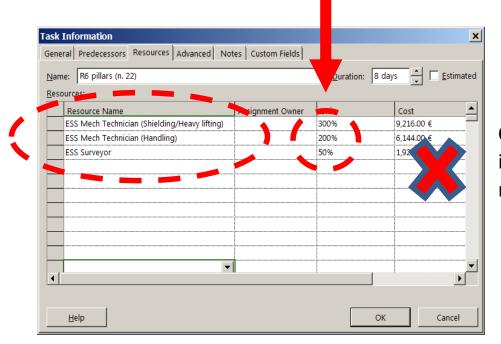
Define the resource plan task by task, from on-site delivery up to c.c.



Amount of resources is essential!!

Standard resource sheet (labour) provided from NSS.

The task information defines if the resources have to be ESS or by the instrument team



Costs information not required

ESS and the Instruments Teams have to agree about the amount of resources to comply with the installation schedule

Project features (custom fields)



Integration of the instruments installation plans require **n. 4** custom fields:

Area:

Project Phase:

Responsible Institute (Partner):

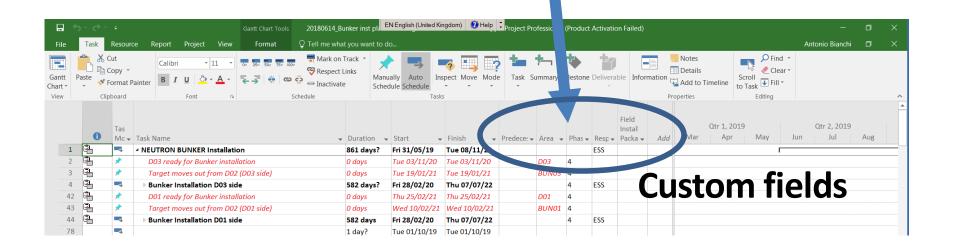
Installation package:

text 27

text 28 text 29

text 30

It is compulsory to respect the represented text "n".



ESS Standard Resource names (1/3)



N.	Resource Name	Description	
1	ESS Mech. Technician (Handling)	Resources involved in unloading, move components into the whenever necessary (equipment not included)	e facility, including driving equipment
2	ESS Mech. Technician (Shielding/Heavy lifting)	Required resources to carry out heavy lifting works like the and control hutches.	construction of experimental caves
3	ESS Civil Tech. (Cast in place Shielding, Caves)	Carpenters, metalworkers, all personnel required to cast context experimental caves and/or other concrete structures to be of	
4	ESS Surveyor	Surveying and metrology works required to carry out the sp Surveying network already provided from ESS.	·
5	ESS Crane driver Bunker D01	Resource required to manage the facility crane	Each one cannot be
6	ESS Crane driver D01 Hall	Resource required to manage the facility crane	more than 100% (the
7	ESS Crane driver Bunker D03	Resource required to manage the facility crane	equipment is implicitly included)
8	ESS Crane driver D03 hall	Resource required to manage the facility crane	resources 5,6,7,8,9
9	ESS Crane driver E01 hall	Resource required to manage the facility crane	compulsory only ESS
10	ESS Rigger	All tasks requiring heavy lifting (generally with resource n. 5	,6,7.8.9)
11	ESS Mech. Technician (Neutron Optic)	Resources involved in the mechanical installation of neutror between the neutron optics and the vacuum housing	n guides and the mechanical assembly

ESS Standard Resource names (2/3)



N.	Resource Name	Description
12	ESS Mech. Technician (Chopper)	Installation of the chopper system including support structures (chopper-pits to be considered part of the shielding installation team)
13	ESS Tech (Detector)	Resources involved in the installation of Detector systems and beam monitors. Detector vessels can be considered as heavy lifting installation (resource names n. 2)
14	ESS Tech (Piping/Gases)	All piping installation from the building delivery outlet, except those more specifically indicated
15	ESS Tech (Vacuum System)	Instrument vacuum system installation (except everything in charge on the ESS vacuum team)
16	ESS Electr. Technician (Power/Lighting)	Resources involved in the installation of the instruments power (including grounding), lighting, electrical cabinets, cable trays, with the only exception of the MCA system
17	ESS Tech (MCA)	Resources involved in all MCA installation and cold commissioning works.
18	ESS Tech (Cooling/Deionized water)	Cooling/Deionized water pipes installation from the building outlet up to the instrument/component (cave, hutch, chopper), according to the specific tasks.
19	ESS Tech (Compressed air)	Compressed air pipes installation/c.c. from the building outlet provided from CF/NSS up to the instrument/component (cave, hutch, chopper), according to the specific task described
20	ESS Tech (ICS)	Installation of the instrument control system network (ICS), from the control cabinet/outlet point up to the specific instrument component (according to the task description).
21	ESS Tech (PSS system)	Required resources to install and test the instrument PSS system (according to the task description)

ESS Standard Resource names (3/3)



N.	Resource Name	Description
22	ESS Tech (Sample Environment)	Technical staff required to install and c.c. of instrument sample environment (as described in the relevant task)
23	ESS Tech (DMSC)	Required resources to install and test the instrument DMSC system (only if required for the instrument scope).
24	ESS Workshop staff	Required workshop activities to be executed in the ESS workshop
25	ESS Mobile crane 10 t	ESS equipment
26	ESS Gantry crane (10 t)	ESS Equipment
27	ESS Forklift (10 t)	ESS Equipment
28	ESS Forklift (5 t)	ESS Equipment

In Kind resource names



- Standards In Kind resource names are useful to keep "readable" the integrated schedule;
- Instruments resources will come mainly from:
- Institutes (PSI, TUM, LLB) and Commercial Partners involved in manufacturing and installation;

{Resource Name (Instrument name)}

Example {MEC-TUM (Odin)}

Resource sheet



- The resource sheet in the "Master Project" (the bunker installation plan) includes all the available ESS resource with standard name;
- It includes ESS and Instrument team resources, with reference to instrument scope;
- Instrument team resources are defined specifying the instruments name in brackets;
- Modifications in the resource sheet have to be agreed beforehand between ESS and the Instrument Team;

Installation plans deadlines (Shane's plenary)



- Instruments installation plans (BEER, C SPEC, BIFROST, MAGIC) completely resources loaded with reference to E01 and E02.1 installation tasks
- Deadline: end of October 2018
- First 8 instruments installation plan completely resource loaded
- Deadline: June 2019

Results to share and discuss in the next Installation workshop....

Proposal

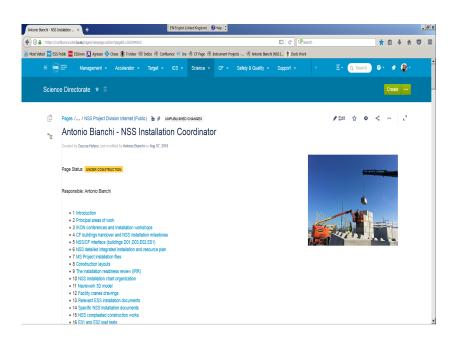


- Workshop proposal on Tuesday 30th of October;
- Some of the topics.....
- Integration between Bunker and instruments installation plans;
- Required resources to carry out the Instruments Installation (general estimation in today's final session);
- ESS resources to support instruments installation;
- Others.....

NSS installation coordination



Confluence page about NSS Installation coordination



NSS Project Division



Information about specific NSS instruments installation

Questions



